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NOTE TO: Edward J. Maloney

Ed, I have provided both you and Frank with a draft concept where the goal of separation was to make both Agencies self-sufficient. I have attached some discussion points and a draft concept which I believe represents a win-win way out of this mess. I have tried to be objective, but it is not a popular position these days. Anyhow, what follows is the "other" alternative which, I think recognizes political reality higher than both Agencies' desires. Be interested in your thoughts.

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SAFE DISCUSSION POINTS

o Current SAFE Architecture cannot support required availability and
performance. Reasons: AIM, INQUIRE, Complexity

o Current SAFE Architecture is on trailing edge of technology

o Current SAFE Architecture mandates sole source support for:

- LOGICON -- 98% Of All SAFE Applications Code
- INFODATA -- INQUIRE with endless stream of perfomance enhancements
- NSEG -- AIM with endless stream of performance enhancements

o Current SAFE Architecture mandates long term relationship with DIA
AIM Main Driver, but a bug here is a bug there and/or vice versa

o As more analysts are exposed to SAFE, SAFE becomes a necessary tool

STAT   o SAFE Delivery 3+ will serve [   ] analysts at both Agencies. Demand
will be high for connectivity, performance, and availability.
OIR FACT

o Yet, see first bullet

o Both Agencies, therefore, will have to pour funds into improving
connectivity, performance, and availability. These improvements
will come at the expense of functionality, but will never achieve
acceptable levels. These improvements for the most part are not
site-unique.

o Therefore, movement toward a new SAFE architecture will commence
at both Agencies. This will be very expensive.____

o Oversight groups will once again insist on joint venture. This
time their case will be stronger as SAFE will already be in (3-4)
locations with over 90% common code.

CONCLUSION: Total separation really makes no sense and, in fact, will
most likely (be) (prevented (by)(oversight) groups.

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PROPOSAL

o Recognize that Delivery 3+ is joint baseline and that both Agencies
   will always be customers of this system as long as requirements exist.

o End cost-sharing for Delivery 4.0 ASAP.

o Rename and return Delivery 4.0 to DIA. Develop ICD between SAFE and
   IDB (Delivery 4.0)

o Establish funding profiles and cost accounting systems which will
   allow each Agency chance to either jointly or singly fund enhancements
   depending on need.

o Establish CM plan and management approach to allow Agency-unique
   or joint development ventures.

o Begin serious look at a new SAFE architecture.

o Move CSPO out of CIA Building into "neutral" space requiring
   only one set of Agency clearances.

o Rotate CSPO Directors every two years between Agencies or move
   permanently to IC Staff.

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